

NLUS Mission, Message Will Be Critical in 2012

The Navy League of the United States concluded a productive 2011 with the installation of Philip L. Dunmire as the 46th national president during the 109th national convention in Chattanooga, Tenn., Oct. 26-29. Dunmire, who most recently served as national vice president, Corporate Affairs, Development and Marketing, has been a Navy Leaguer for more than 20 years and held a number of national and council leadership positions.

Also elected to the Navy League Steering Committee for 2012 at the national convention were the following national vice presidents: Pamela K. Ammerman, Youth Programs; Karen Crawford, Public Affairs and Public Education; Patricia DuMont, International Affairs; William R. Keller, Membership and Retention; Richard H. Kennedy, Corporate Development; William A. Kopper, Finance; Jack F. Ritter Jr., Legislative Affairs; Robert Sutton, Sea Services' Liaison and Information Technology; David N. Todd, Strategic Planning; and George A. Wardwell, Region, Area and Council Presidents' Liaison.

Dunmire takes the helm during an especially trying time for the sea services. The Navy, Marine Corps, Coast Guard and Merchant Marine spent much of the year facing the prospect of budget cuts and bracing for the outcome of debt-crisis negotiations in Washington. They now must prepare for what may lie ahead after the congressional supercommittee failed to agree on a debt-reduction plan by its late-November deadline, prompting sequestration that Defense Secretary Leon E. Panetta likened in the September *Seapower* "Washington Report" to a "doomsday mechanism" that he said will "do real damage."

The sequestration, which is scheduled to kick in for fiscal 2013, will mean across-the-board cuts of up to \$600 billion to the Department of Defense over 10 years, and smaller reductions to other departments, unless Congress can agree on some sort of alternative debt-reduction plan in the interim. The sequestration is on top of \$350 billion in cuts to the defense budget that already were planned over the next decade.

With service leaders warning that this budgetary double-whammy will result in a "hollow force" that lacks the resources to provide trained and ready forces, support ongoing operations and modernize at a time when the U.S. military's global presence is so critical, Dunmire says the "extraordinary mission" of an organization like the Navy League matters now more than ever.

In his inaugural President's Message in the November *Seapower*, he wrote: "As the budget debate rages in Washington and the nation heads into an election year, it is particularly important we not be deterred from delivering one of the Navy League's most critical messages to lawmakers: This nation's economic security and prosperity demands a strong maritime force that can respond decisively, with precisely the right capabilities, as threats and natural disasters dictate. A hollow force cannot do that."

With its mission of education and advocacy, the Navy League helps communicate to lawmakers and the public the value of the sea services to the nation's defense, security and prosperity, he said. And as a new chapter for the organization and the

sea services unfolds, this communication is especially important and must be conveyed with a unified voice, Dunmire said.

“Our members come from many walks of life, yet we share a commitment to supporting our men and women in uniform and their families. ... Each member of the Navy League – individual and corporate – brings a unique set of experiences and particular strengths to this organization, and it is the challenge of the leadership at all levels of the Navy League to match those strengths with appropriate opportunities for them to be the most effective. Despite the difficult economic climate in which we operate, we continue to be successful because of the extraordinary talents and expertise of individuals and corporations focused on a common mission,” he wrote.

Dunmire has unveiled his “Every Member Get a Member ... Involved!” initiative aimed at getting more Navy League members, including new members, engaged in doing the work of the Navy League.

“It is my hope that mentorship will match individual skills and strengths with tasks that further the core missions of our organization,” Dunmire wrote in his December President’s Message.

Despite the difficult budgetary climate and uncertainty, the work of the Navy League continued in 2011. Key ongoing programs such as the Grass Roots Legislative Initiative, the Navy League’s Anchor Program partnership with the Navy Safe Harbor Initiative and support for Individual Augmentees and their families continued to resonate. The Navy League also got more involved with efforts to support the Navy’s Science, Technology, Engineering and Math (STEM) program as well as assist wounded warriors.

The Navy League hosted wounded warrior receptions at the Sea-Air-Space Exposition in April and at the national convention, and got behind an effort to support the use of hyperbaric oxygen therapy treatments as a means to bolster the healing process for brain-injured warriors.

The following is a status report on the principal activities, events and accomplishments by the Navy League’s various departments during the past year and a look at what’s in store for 2012.

Development and Navy League Foundation

The Navy League relies on the generosity of its members to finance annual operations, special programs and events in support of its mission. In 2011, Navy League members and military supporters contributed to fund national education and advocacy programs, the U.S. Naval Sea Cadet Corps and activities for U.S. sea service personnel and their families around the world.

In 2011, the Navy League Foundation awarded more than \$50,000 in college scholarships to students who are dependents or descendants of sea service personnel. More information about scholarship eligibility requirements and the 2012 application form can be found at the Navy League website:

www.navyleague.org/corporate/donate/scholarship.html

The Navy League continued to grow its major donor program, the President’s Circle, made up of supporting members who give at least \$1,000 annually. Information on making a tax-deductible gift to the Navy League is available by

calling the Development Office at (800) 356-5760 or e-mailing development@navyleague.org.

Sea-Air-Space

Though threatened by the prospect of a federal government shutdown — which ended up being averted at the 11th hour — the Navy League's 2011 Sea-Air-Space Exposition went on as scheduled and largely to plan April 11-13 at the Gaylord National Resort & Convention Center, National Harbor, Md.

More than 11,500 visitors attended the exposition, where 150 exhibitors showcased the latest military hardware and technologies. Attendees included congressional staff and a number of military, industry and diplomatic officials from the United States and abroad. The 46th annual exposition and professional development event provided members of the sea services and Defense Department employees the chance to see firsthand the technologies they work on or support.

Then-Navy League National President Daniel B. Branch Jr. and Sea-Air-Space Chairman Lee Gurke welcomed attendees to the three-day exposition, which was hosted by the Navy League's National Capital Council. They were joined for the opening ceremony by Adm. Jonathan W. Greenert, then-vice chief of naval operations; Gen. Joseph F. Dunford Jr., assistant commandant of the Marine Corps; Coast Guard Vice Adm. Robert C. Parker, commander, Atlantic Area, and commander, Defense Force East; and Maritime Administrator David T. Matsuda. With its theme, "Internationally Engaged — Ensuring Freedom of the Seas," Sea-Air-Space featured five professional development seminars and a number of briefings and special presentations focusing on such topics as international security, foreign military sales, the future of ship construction, energy opportunities, the naval aviation centennial and the ongoing uncertainty over future military budgets. Dunford, Navy Secretary Ray Mabus and Sean J. Stackley, assistant secretary of the Navy for Research, Development and Acquisition, addressed capacity luncheon audiences over the three days. Their remarks focused largely on the balancing act of maintaining sea service capabilities and meeting mission demands while keeping a close eye on cost and the budget bottom line.

The Navy League's Legislative Affairs office held a Congressional Breakfast April 13 with U.S. Rep. Joe Courtney, D-Conn., as the guest of honor. Courtney, who with Rep. Rob Wittman, R-Va., chairs the Congressional Shipbuilding Caucus, addressed the challenges Navy shipbuilding is facing as budget belts tighten. Also in attendance was Rear Adm. Karl L. Schultz, Coast Guard director of governmental and public affairs; Branch; personal and professional staff from Capitol Hill offices; staff from the House and Senate Navy Liaison Offices; and members of the Navy League's Legislative Affairs Advisory Board.

A day before the exposition kicked off, the Navy League also hosted its first Sea-Air-Space Salute to wounded warriors pierside at the Gaylord's Potomac River dock. Navy Leaguers; corporate sponsors; former Navy Secretary Gordon R. England; Rear Adm. Karen Flaherty, then-deputy chief of the Bureau of Medicine and Surgery/deputy surgeon general of the Navy; and other sea service medical officials paid tribute to a group of injured service members from the Navy Safe Harbor Program and Marine Corps Wounded Warrior Regiment.

Adm. Robert J. Papp Jr., commandant of the Coast Guard, was the keynote speaker during the black-tie Sea-Air-Space dinner, during which he and Branch presented the Fleet Adm. Chester W. Nimitz and Albert A. Michelson Awards to Joseph J. Battaglia, president and CEO of Telephonics Corp., and Anthony Dandridge, head of the Optical Techniques Branch at the Naval Research Laboratory, respectively. The revenue generated by Sea-Air-Space supports a multitude of Navy League programs, including public, community and congressional education efforts, and many award and recognition programs. The 2012 exposition will be held April 16-18 at the Gaylord National Resort & Convention Center.

Corporate Affairs

Navy League corporate members are responsible for providing the Navy, Marine Corps, Coast Guard and Merchant Marine with the tools, resources and supplies to win wars and keep the nation's ports secure, protect our interests overseas and provide a safe environment for commerce to flourish.

Members of the Navy League Corporate Membership Program comprise different cornerstones of industry, including multinational manufacturers, companies focusing on specialty technologies such as clean energy alternatives, service providers and consultants. The program provides a way for these companies to demonstrate support for the U.S. sea services and opportunities to network with U.S. and allied defense industry leaders, senior decision-makers on Capitol Hill, and the departments of Defense and Homeland Security.

The Navy League offers three levels of industry participation. Foremost is the Corporate Gold Membership, followed by the Corporate Membership level and then Business Associate. As of December 2011, there were 23 Corporate Gold Members, 137 Corporate Members and 66 Business Associate members.

Throughout the year, members take part in a variety of Navy League-hosted forums and special events with sea service leadership. Most prominent among these is the Sea-Air-Space Exposition. It offers a unique opportunity for the defense community and industry to work together by exhibiting innovative goods and services and exchanging ideas for sea power solutions.

The Special Topic Breakfast Series is another benefit of membership. Featuring distinguished speakers from senior military and civilian program offices, these forums give industry the latest information and insights on sea service acquisition priorities and developments. The most recent, Dec. 2, featured Adm. Papp and was attended by more than 100 guests. Eight are planned in 2012.

New for 2012, Corporate Members are invited to quarterly Navy International Programs Office breakfasts that serve as a professional development and an education resource for international business development.

Members have the opportunity to get involved in special events around the country hosted by the Navy League, often in conjunction with local councils. These include receptions on Capitol Hill honoring members of Congress for their support of the sea services, ship commissionings and other unique programs.

All corporate supporters also are acknowledged each month on a special page in *Seapower*. Profiles of corporate members are included in the Corporate Directory issue, published each June or July.

Corporate Gold Members during 2011 included: ATK Alliant Techsystems, BAE Systems, The Boeing Co., Booz Allen Hamilton, Clarion Events Ltd., Crowley Maritime Corp., Curtiss-Wright Flow Control Co., DRS Technologies Inc., GE Marine, General Atomics, General Dynamics Corp., Honeywell, HP Enterprise Services, Huntington Ingalls Industries, IHS, L-3 Communications, Lockheed Martin Corp., Maersk Line Ltd., Northrop Grumman Corp., Pentagon Federal Credit Union, Raytheon Co., Rockwell Collins, and Textron Marine and Land Systems.

Legislative Affairs

In 2011, the Legislative Affairs Committee continued to advocate for strong sea service support to members of Congress and their staffs. The Grass Roots Legislative Initiative, an undertaking steered by past national vice president for Legislative Affairs Patricia Du Mont, and Chairmen Jim Bras and Don Giles, helps to educate lawmakers in Washington about the nation's sea-based defenses and their needs.

■ **Participation:** The committee is composed primarily of the region vice presidents for Legislative Affairs. They serve as a critical link between national leadership and councils, areas and regions for grass roots outreach. Each region vice president has the responsibility of guiding council, area and region designees toward achieving the initiative's goal of personal constituent contact with 60 percent of all members of Congress in making three separate presentations on the importance of a robust maritime force structure. In this endeavor, the region vice presidents report monthly to the national vice president and Legislative Committee chairman. Through November 2011, 183 members of the 112th Congress had received one or more Navy League Grass Roots Legislative Affairs presentations. The committee's goal in 2012 is to visit a minimum of 160 members of Congress to provide a Navy League briefing.

■ **Nonpartisan Advocacy:** Compliant with the Navy League's 501(c)(3) status, its advocacy activities are neither partisan nor conducted to influence elections. They are undertaken solely for the sake of encouraging legislative branch awareness of important maritime security issues as well as the maritime services' mission requirements. Somewhat distinct from the legislative focus of many peer organizations, the Navy League monitors appropriations and legislation primarily in terms of its impact on the operational capabilities and readiness of the Navy, Marine Corps, Coast Guard and U.S.-flag Merchant Marine.

■ **Visibility in Washington:** The Navy League sponsors the Shipbuilding Caucus breakfast series on Capitol Hill. The quarterly event hosts speakers at the highest levels from across the sea services and industry, with members of Congress from all political affiliations in attendance to discuss the importance of a strong shipbuilding industrial base. The Navy League also sponsors the Pizza Brief lunch series in coordination with sea service congressional liaison offices. Targeted at the personal and professional staff of the House and Senate, the briefs invite speakers from the sea services to provide much-valued information on programs and policy for congressional staff. The Navy League promotes the presentations via direct contact with the defense-focused legislative staff members in all congressional member and key subcommittee offices. The Navy League also distributes its annual

Maritime Policy Statement and *Seapower Almanac* across Capitol Hill, where decision-makers consider them invaluable resources.

■ The Year Ahead: Jack F. Ritter Jr. is the new national vice president for Legislative Affairs. Ritter has been a member of the Navy League for almost 40 years. The Legislative Affairs Committee is chaired by Jim Bras and Don Giles, with past-National President Sheila M. McNeill as Legislative Affairs Advisory Board chairwoman. The committee always is looking for more Navy League members to get involved, and interested members are urged to reach out to their regional regional vice presidents to find ways to become more active.

Communications

The Navy League started rebuilding the Communications Department at headquarters in 2011 by filling both the Senior Director of Communications position and hiring a communications specialist to help meet the marketing and advocacy demands of the Navy League.

One of the first noticeable changes to membership and customers alike was the overhaul and launching of the new Navy League website: www.navyleague.org. The site now is significantly more user friendly, with daily updates of information to keep it as fresh as possible.

November saw the first release of the updated, email-only internal newsletter, *The Navy Leaguer*. Stopped originally in 2008 for financial reasons, the return of *The Navy Leaguer* will allow for wide distribution of council best practices and recognition of mission accomplishment.

As with any year, the communications staff was intimately involved in the planning and execution of the 2011 Sea-Air-Space Exposition. This year saw more than 100 media representatives attend the Navy League's signature event. The attraction of having the first public appearance by the new program executive officer for the Joint Strike Fighter Program was a huge media draw, while Navy Secretary Mabus also took advantage of the event to hold a wide-ranging press briefing with national, international and trade press.

Additionally, the Communications Department continues to manage not just the Navy League website, but websites for both *Seapower* magazine and Sea-Air-Space. In cooperation with the Navy, 2011 saw the Navy League successfully live-stream video coverage of major events through the Navy League website into the Pentagon and other defense locations.

Work also has started on a social media policy and plan for the Navy League as the department looks to use those important communications tools to help take the organization into the 21st century with Twitter, Facebook, Flickr, LinkedIn and other online opportunities.

Membership

Navy League councils around the world supported nearly 600 adopted ships, submarines, squadrons, bases and units from all the sea services.

A compendium of council accomplishments gathered last summer by Kathleen Branch, wife of then-National President Daniel B. Branch Jr., from the most recent annual reports showed that Navy League Headquarters and councils combined to raise and donate more than \$3 million to a variety of causes that supported the men

and women of the sea services, their families and Navy League youth programs during 2010. Specifically, there were more than 105 youth scholarships, 2,070 Sea Services Awards, nearly 60 Sea Services Scholarships for enlisted personnel, and more than \$500,000 donated to wounded warriors and the Navy and Marine Corps Relief Society.

Navy League councils were very active locally. According to Kathleen Branch's report, they were involved in more than 50 change-of-command ceremonies, participated in 46 IA welcome-home events and more than 540 community outreach events in 2010. Councils sent library books to 33 ships and to troops in war zones, raised funds for burn victims in their communities, escorted caskets for fallen troops, sent off deploying and met returning warriors at their local airports, met ships at homecomings, held picnics and Thanksgiving dinners for sea service members and their families, sent care packages for Operation Homefront and deployed troops, provided 100 teddy bears to children of wounded warriors, sent 240 Christmas gift packages to the wounded at naval hospitals, sponsored trips to ball parks for the troops and wounded, provided 800 toys and 800 articles of warm clothing to service members' children, and collected food and toiletries for deploying Reservists.

Navy League councils also continued to recruit Community Affiliate members from their local business communities that help support and advance the mission and goals of the Navy League. They work together with the councils to support local interests and promote maritime issues of national importance. As of November 2011, there were more than 380 Community Affiliate members.

National Publications

As the Navy League's official publication, *Seapower* magazine continued to report on developments of interest to the sea services, highlighting groundbreaking advances in programs, strategy, materiel and manpower, as well as examining issues that hold promise, or could be cause for concern, for the future. In addition, *Seapower's* January Almanac issue remains the world's most widely used reference publication about the sea services.

In 2011, *Seapower* expanded its online presence with the introduction of its own website – www.seapowermagazine.org – in the spring and continues to develop its content. The site hosts the *Seapower* digital edition, which is updated every month as each print issue goes to press, features a revolving gallery of sea service photos, and continually updated defense business and military service news in brief, as well as larger feature articles and original reporting. News alerts and updates also are posted throughout the day via Twitter (@SeapowerMag) and Facebook.

Once again, *Seapower* provided online coverage from the 2011 Sea-Air-Space Exposition with daily news postings of events, briefings and speeches on *Seapower* Expo Online, as well as via Twitter updates. *Seapower* also introduced a print version of its *Seapower* Expo Online coverage during the 2011 exposition. Providing a recap of the previous day's events to show-goers and exhibitors, the Expo Online "show daily" was available each morning at locations around the show floor.

Seapower will continue to provide the one-two punch of online and print coverage at the 2012 Sea-Air-Space.

The May issue of *Seapower* included a special 40-page supplement publication, "Celebrating 100 Years of Naval Aviation," that paid tribute to the can-do spirit, courage and tenacity of early aviation pioneers and the Coast Guard, Marine Corps and Navy aviators they inspired. Along with vintage photographs and historical waypoints, the supplement featured perspective pieces by naval aviation leaders and historians, and first-person accounts about the appeal of aviation by those who fly, maintain and train on and aboard the sea service aircraft of today.

Sea service budgetary concerns were the focus of extensive coverage in *Seapower* during 2011, notably in the November "Sea Services Program Review" special report, where service leaders outlined the challenges and potential strategies for balancing capability, presence and force-level requirements with the prospect of potentially far fewer resources.

At present, the Coast Guard is looking at a minimal impact. Guy Ben-Ari, a homeland security expert with the Center for Strategic and International Studies in Washington, said there was "not a lot of fat there to cut" in the Coast Guard budget as it is. And the service is funded through the Department of Homeland Security, which stood to take a significantly smaller hit from across-the-board cuts that have been set in motion by the sequestration prompted by the failure of the congressional supercommittee to come up with a debt-reduction plan by late November.

For the Navy, however, shipbuilding and the future fleet size were among the "what ifs" being discussed. In the November Interview feature, Undersecretary of the Navy Robert O. Work described the sequestration as "like an ax, and it goes into every program. ... We believe that any cuts above the \$450 billion that we are faced with right now would be very, very difficult to absorb."

For the Marine Corps, programs such as the F-35B and the resetting of worn-out equipment – along with a new-start Amphibious Combat Vehicle that will take the place of the Expeditionary Fighting Vehicle program that was canceled in 2011 – were being weighed against personnel levels. In the September *Seapower* Interview, Commandant Gen. James F. Amos described the budget as "the absolute near-term alligator we are fighting."

During 2011, *Seapower* also featured interviews with U.S. Rep. Todd Akin, R-Mo., chairman of the House Armed Services seapower and projection forces subcommittee; Sean J. Stackley, assistant secretary of the Navy for Research, Development and Acquisition; C. Michael Petters, president and chief executive officer of Huntington Ingalls Industries; Coast Guard Rear Adm. John H. Korn, assistant commandant for acquisition and chief acquisition officer; Coast Guard Rear Adm. Richard T. Gromlich, director of operational logistics; and Navy Rear Adm. Mark A. Handley, commander, 1st Naval Construction Division and Naval Construction Forces Command.

In addition to tracking programs to improve unmanned systems, communications and electronics, logistics, surface warfare, missile defense and special operations capabilities; and anti-piracy, port security maritime domain awareness and intelligence, surveillance and reconnaissance tools and technologies; *Seapower* in 2011 examined such advances as using social media as a situational awareness tool and commercial satellite imagery to augment government capabilities, directed-energy weapons systems and alternative energy initiatives.

Regional Activities

The Navy League continued to expand the field services available through the Regional Activities Department in 2011. Council, area and region leaders now can choose from 29 workshops, one more than last year, and 23 guides that provide guidance and proven ideas for improving their operations. The training workshops cover a broad spectrum of council operations, including management and governance, compliance, membership recruiting and retention, strategic planning, fund-raising, grant writing and electronic communications.

Workshops are available at no cost and can be scheduled through headquarters at a mutually agreeable time and place. All workshops and council guides are posted on the Navy League website under "Navy League Councils/Council Resources." Major initiatives supported by Regional Activities staff in 2011 included providing training and support for council compliance with regulations; Operation Homefront, a program to support the families of deployed sea service personnel; Navy Office of Community Outreach-sponsored Navy Weeks; and support for the Centennial of Naval Aviation in 2011 and the War of 1812 Bicentennial in 2012. The new national president has expanded the role of regional activities to focus on Mission Critical Activities going forward. Mission Critical Activities include the Navy's STEM program, a focus for 2012, and continuing support for Grass Roots Legislative and Community Service Organization Presentations (CSOPs). Ongoing support of routine operations includes ship adoptions, ship commissioning ceremonies, new council formation and major event planning. Three new councils – in Roanoke, Va., South Dakota and Pahrump Valley, Nev. – were chartered in 2011.

A major focus in 2011 was encouraging council leaders to become more involved in their communities through the CSOP initiative and the forming of community partnerships; four new CSOPs were issued in 2011. Training to familiarize field leaders with Internal Revenue Service reporting requirements for nonprofit organizations was a major focus throughout the year. Assisting councils that lost their tax-exemptions mid-year due to compliance issues was also emphasized. The monthly electronic "Council Alert" newsletter provides field leaders with timely information on best practices and good ideas, new programs and workshops, national meeting notices, membership benefits and promotions, announcements of rebate mailing, insurance and various other topics of interest to the field. "Council Alerts" are posted on the Navy League website under "Navy League Councils/Council Alerts." The alerts are available to anyone with an e-mail address who wants to be included in the distribution.

Members of the team continued to attend council, area and regional meetings to support training workshops and improve communications between headquarters and the field.

The Navy League website serves as an excellent planning resource – an all-purpose "first stop" for new council officers and others seeking information about the Navy League. Among the data included on the site are current CSOP presentations, lists of adopted ships, sponsored U.S. Naval Sea Cadet Corps and Navy League Cadet Corps units and other youth groups, council guides and

training workshops, the "Operations Manual," business card order forms, Navy League graphics, council change forms and the council information notebook.

Youth Programs

The two Navy League-sponsored youth programs – the U.S. Naval Sea Cadet Corps (NSCC) and Navy League Cadet Corps (NLCC) – continue to grow. More than 10,871 members now are enrolled in 383 NSCC and NLCC units in the United States, including the territories of Puerto Rico and Guam.

At the request of the Navy, the Navy League established the NSCC in 1958, and it was chartered by Congress in 1962 as a nonprofit youth training organization. The NLCC is not covered by the federal charter.

All of the nation's armed forces, including the Reserve components, provide training and facilities support for both programs. Membership is open to boys and girls ages 11-13 for the NLCC, and 13-17 for the NSCC.

Most cadet training is carried out at local Navy, Coast Guard or other military facilities and supervised by carefully selected volunteer officers and instructors, many of whom are active-duty or retired military personnel.

That local training is supplemented with summer training, starting with a two-week Navy-approved NSCC Recruit Training, or a one-week NLCC orientation program encompassing a broad range of basic military subjects. These include skills and specialties ranging from basic seamanship, cardiopulmonary resuscitation and swimming to health care and basic leadership training.

After attendance at Recruit Training, Sea Cadets are offered the opportunity to participate in almost all Navy skill and rate training, including aviation, security forces, construction, medical, scuba diving, sailing, various engineering skills, deck seamanship and advanced leadership training. At-sea training on Navy ships or Coast Guard cutters is available as well.

For the 11th year, federal funding was available for cadet training in 2011. More than 2,100 Sea Cadets and approximately 1,000 Navy League Cadets participated in recruit and orientation training at 27 regional military bases or stations. Another 2,860 received advanced training at more than 70 other bases and stations, where more than 180 different training opportunities/courses were taught. In addition, 36 U.S. cadets and their adult escorts participated in an international exchange program with Sea Cadet units from overseas. More than 800 adult officers participated in summer/winter training as escorts for the cadets.

The federal funding was used almost exclusively to offset continued berthing and messing costs for all cadet summer and winter training. Cadets do, however, pay their own enrollment fees, uniform purchases and unit fees, as well as a training deposit that averages approximately 40 percent of the total per-cadet cost for summer training.

To further enhance its STEM training program, the NSCC established a partnership in 2011 with the Office of Naval Research for Sea Cadet participation in its Sea Perch program. Approximately 70 units across the country will offer this training to nearly 2,000 NSCC and NLCC cadets, providing an opportunity to challenge their scientific skills by constructing their own underwater remotely operated vehicles (ROVs). Building a Sea Perch ROV teaches basic skills in ship and submarine

design, and encourages cadets to explore concepts in naval architecture, and consider marine and ocean engineering as career fields.

The NSCC offers a modest scholarship program in order to promote strong performance and assist cadets in defraying the costs of higher education. Since 1975, more than \$460,000 has been provided to more than 268 cadets who received NSCC college scholarships.

A large number of cadets also have received appointments to one of the military service academies or have received Navy ROTC scholarships. In 2011, former Sea Cadets comprised approximately 12 percent of the Brigade of Midshipmen at the U.S. Naval Academy.

Navy League councils also sponsor approximately 300 Navy and Marine Corps JROTC programs and more than 45 ROTC programs at colleges and universities. The Navy League also has established a "Youth Medal," to recognize outstanding JROTC cadets in units or schools sponsored by a Navy League council.

The Navy League supports the NJROTC's two major national competitions: the NJROTC National Academics, Athletics & Drill Championships, held each year in Pensacola, Fla., and the NJROTC area managers' evaluation of the overall performance of the units in their 11 respective areas, from which "Most Outstanding in Nation" and "Most Improved in Nation" units are chosen.

The Navy League provides all of the various awards; more than 125 in all, for both competitions, and Navy Leaguers are actively involved in making the presentations of the area manager evaluation awards.